



2017 NRPA AGENCY PERFORMANCE REPORT

South Burlington Recreation & Parks



NRPA
National Recreation
and Park Association

www.nrpa.org

Using Data to Drive Optimal Decision Making

You have many questions about how to best lead your parks and recreation agency. The questions may be about budget size, optimal staffing or revenues generated from agency activities. Perhaps you are looking towards the future and seeking opportunities where your agency can better serve its community while also outperforming its peers elsewhere in the U.S.

In your hands is one resource that can assist you with answering these many questions. The customized Parks and Recreation Agency Performance Report shows you how your community's parks and recreation services compare to those of its peers throughout the U.S. The data in this report comes from what your agency and other agencies entered in *NRPA's Park Metrics* website (formerly PRORAGIS) and compares specific measures of parks and recreation efficiency and effectiveness against thousands of other parks and recreation agencies across the country. Use this report to make informed decisions about your parks and recreation agency. Capitalize on your strengths and address your weaknesses – and increase the positive impact of your parks and recreation offerings on those in the community you serve.

Of course, data itself does not provide complete answers to your many questions. But combined with the collective knowledge of yourself, your team, your external partners and other resources, the insights contained within this report are an important step to lead your agency into the future.

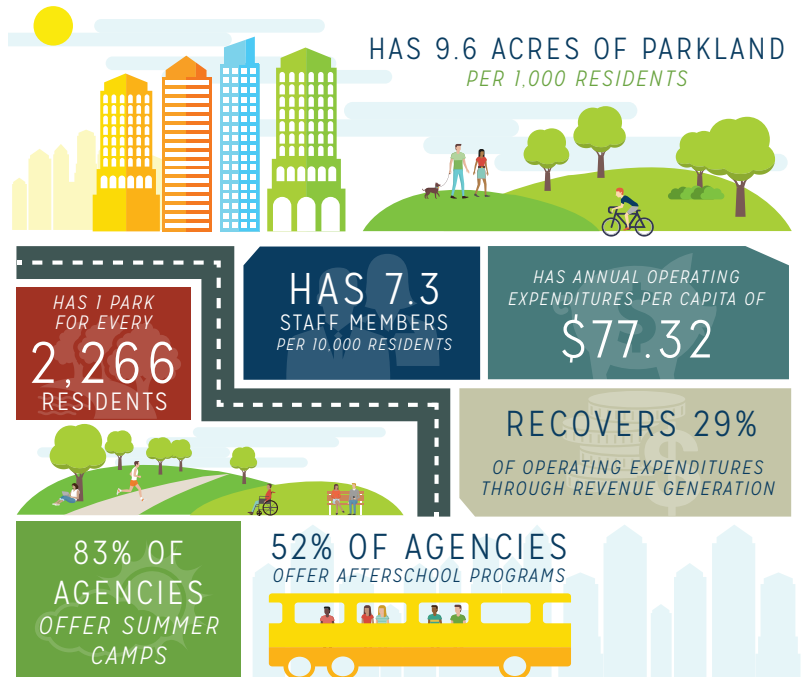
About this Report

Earlier this year, your agency submitted operational information into the National Recreation and Park Association's (NRPA) *Park Metrics* website by completing your Agency Performance Survey. Thanks to the participation of park and recreation agencies throughout the U.S., NRPA is providing the field with key data on the management and operation of park and recreation agencies. The *Agency Performance Report* is a customized look at your agency in comparison to all agencies that responded to the survey and a subset of agencies that serve a similar population density (the online NRPA Park Metrics system allows you to create much more detailed data aggregations to **compare your agency to agencies that meet specific criteria of your choice**). The results contained in this report offer broad "yardsticks" on your agency's management and operations, allowing you to gauge your agency's strengths, weaknesses and improvement opportunities.

The aggregated data contained in this report was derived from 2014 – 2016 data in the *NRPA Park Metrics* database as of February, 2017. As the NRPA Park Metrics system is available 24/7/365, the data can and will change throughout the year. *NRPA Park Metrics* (www.nrpaprorgis.com) allows you to run reports on-demand, based on real-time data, so the reports you create will always be based on the most current data available. To run additional reports, simply login to your account and go to the "Reports" tab to use *Agency Performance Reports* or *Agency Performance Dashboards* to drill-down into the full data set to compare your agency alongside agencies that meet your search criteria in areas such as Jurisdiction Population, Budget Size, State, Population Density, etc.

For a broader view of park and recreation agency benchmark and performance data, check out the *2017 NRPA Agency Performance Review* and its accompanying interactive tools. This report is the most comprehensive resource of data and insights for park and recreation agencies in the United States. The report and interactive tools present *NRPA Park Metrics* data from 2014 through 2016 with 21 figures that highlight critical park and recreation metrics on park facilities, programming, responsibilities of park & recreation agencies, staffing, budget and agency funding. [Explore the 2017 NRPA Agency Performance Review.](#)

THE TYPICAL PARK AND RECREATION AGENCY...



Using this Report

The *Agency Performance Report* is designed to assist you in evaluating your own agency's results relative to other *Agency Performance Survey* participants. The information in this report is designed to be a tool for helping you to better evaluate your agency and its offerings. Spotting significant differences between your own figures and the composites can be the first step toward identifying improvement opportunities. Please keep in mind:

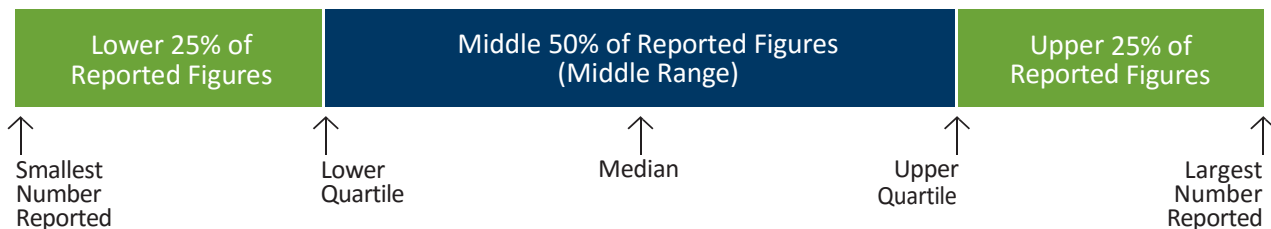
1. A deviation between your figures and figures in the report is not necessarily good or bad. It merely indicates additional analysis may be required. As a rule, the larger the difference, the greater the need for further investigation.
2. In situations where large deviations do exist, it may be helpful to go back and calculate the same measure over the past several years to identify any trends that may exist.
3. The information in this report should be used as a tool for informed decision making rather than absolute standards. Since agencies differ as to their location, size, and other factors, any two agencies can be successful yet have very different experiences with regard to certain measures.

If you have any questions or comments about this report, please contact Greg Manns of Industry Insights at gmanns@industryinsights.com or 614-389-2100 x108.

Interpreting the Numbers

Most of the results included in this study are reported on the basis of medians rather than arithmetical averages or means. Unlike the mean, the median is not distorted by a few unusually high or low values that may exist in the sample due to special circumstances. The “median” value represents the mid-point of the data for a particular measure, with one-half of the respondents reporting figures above it and one-half below. Each median was computed independently based on the agencies that reported for that item. As a result, mathematical relationships do not always exist when different ratios are used together in the calculation.

Figures reported were not used unless they were in accordance with the survey instructions and definitions. In cases where the number of respondents was considered inadequate for the computation of a meaningful figure, “ISD” appears in the tables.



If you see “no data” in the table of data under a graph, you haven’t answered the required Agency Performance Survey questions to generate this comparison.

Definitions

Median (or 50th percentile):

The center value of the total distribution of the data that was reported (e.g., it is the value at which 50% of the responses are above and 50% are below). This measure is less likely than an average to be distorted by a few outlying responses.

Lower Quartile (or 25th Percentile):

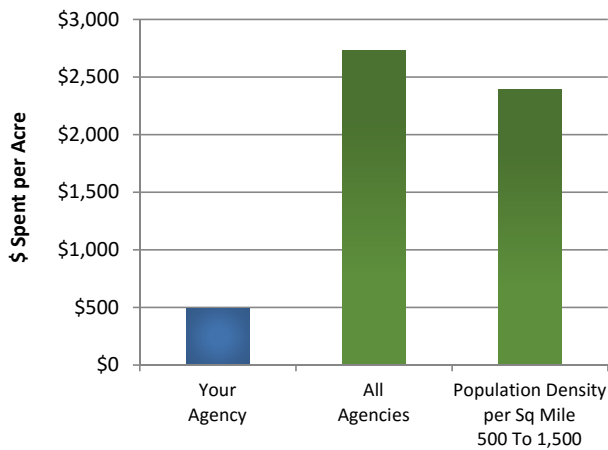
The observation point below which 25% of the responses lie (e.g., 25% of the respondents reported a figure less than this amount and 75% a figure higher than this amount).

Upper Quartile (or 75th Percentile):

The observation point below which 75% of the responses lie (e.g., 75% of the respondents reported a figure less than this amount and 25% a figure higher than this amount).

Executive Summary

Park Operating Expenditures per Acre of Parkland



	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
Lower Quartile		\$1,175	\$1,233
Median	\$491	\$2,731	\$2,395
Upper Quartile		\$6,383	\$5,314

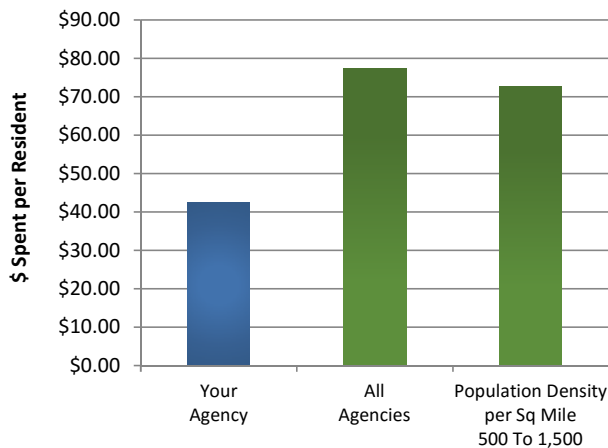
Two metrics that can be used to gauge whether a community is adequately funded to manage, operate, and maintain its parks and recreation areas are “park related operating expenditures per acre of parkland managed” and “operating expenditures per capita.” The first metric, operating expenditures per acre, is calculated by dividing total park related operating expenditures by total parkland acres managed by the agency. The second metric, operating expenditures per capita, is calculated by dividing total operating expenditures by the population of the jurisdiction served by the agency.

Operating expenditures include all of the costs to provide parks and recreation services to the community, including personnel salaries, benefits, utilities, equipment, and materials. Operating expenditures may also include debt service if it is paid out of the annual operating budget, as well as any expenditures incurred as part of a special or enterprise fund (such as a golf course) managed by the public agency.

It is important to note that operating costs can vary widely between communities due to differences in parks and recreation facility standards, types of equipment, repair and replacement schedules, types and topography of parkland, degree of maintenance required, levels of use, and other variables. Operating costs and efficiencies can also vary with the number of acres managed and/or the size of the population served. For example a community that manages extensive conservation lands will have a lower ratio of expenditures/acre than a community that primarily manages developed parkland.

Communities that benchmark operating expenditures should conduct follow-up research to analyze and document the specific reasons for differences in operating expenditures. For example it may be helpful to find a similar agency in Park Metrics (formerly PRORAGIS), then visit and photograph the facilities at benchmarked communities, and meet with agency staff to document key differences in facility quality or levels of maintenance. It may also be helpful to determine if a community is serving a larger population than its own residents. Elected officials, managers, and residents may be more supportive of increased operation budgets if they clearly understand the reasons for variations in funding between communities, and/or the implications of different funding levels.

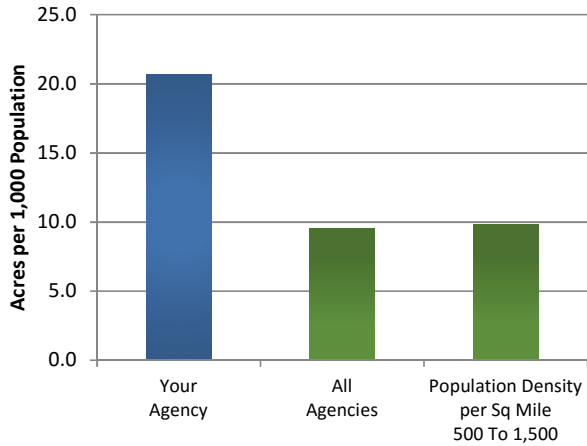
Operating Expenditures Per Capita



	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
Lower Quartile		\$39.84	\$41.23
Median	\$42.34	\$77.32	\$72.63
Upper Quartile		\$141.89	\$126.70

Are you adequately funded?

Acres of Parkland per 1,000 Population



	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
Lower Quartile		4.6	5.0
Median	20.7	9.6	9.8
Upper Quartile		16.6	18.8

Do you have enough parkland?

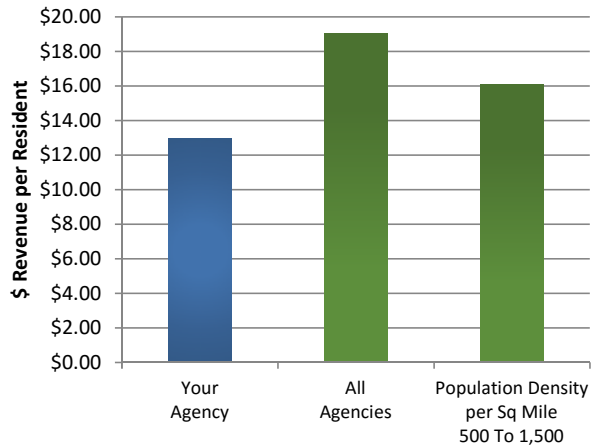
The “acres of parkland per 1,000 population” metric is the most common technique for determining whether a community has “enough” parkland. It is also known as a community’s “acreage level of service (LOS).” There is no standard acreage LOS in the United States, and LOS can vary widely due to a community’s history, culture, demographics, density, development patterns, and other factors. For example the acreage LOS of communities within the Park Metrics (formerly PRORAGIS) database ranges from less than 2 acres per 1,000 citizens to over 100 acres per 1,000 citizens.

An often-asked question is “what should be counted in an acreage LOS?” Unfortunately there is no standard answer. Some communities include public golf courses and beaches, while others include publicly accessible lakes and wetlands. Some cities and counties also include public parkland owned by other agencies, such as state parks and national forests. Some communities also count private recreation areas, owned and managed by homeowners associations, because these areas help meet residents’ local recreation needs. Since the primary purpose of acreage LOS is to determine a community’s need for parkland, it is recommended that communities only count developable, publicly accessible parkland within their jurisdiction.

Open space lands that are undevelopable, such as privately owned open spaces, private golf courses, or private beaches; or open space lands that are permanently protected such as wetlands, water bodies, or protected conservation lands, cannot be used in calculations to determine how much open space is needed for future community needs for facilities such as parks, playgrounds, athletic fields, or community recreation centers. Privately owned parkland is not open to the public, and could be sold or redeveloped. Public parkland owned by another jurisdiction (such as state or county-owned land within a municipality) should be counted only for the population served by that jurisdiction.

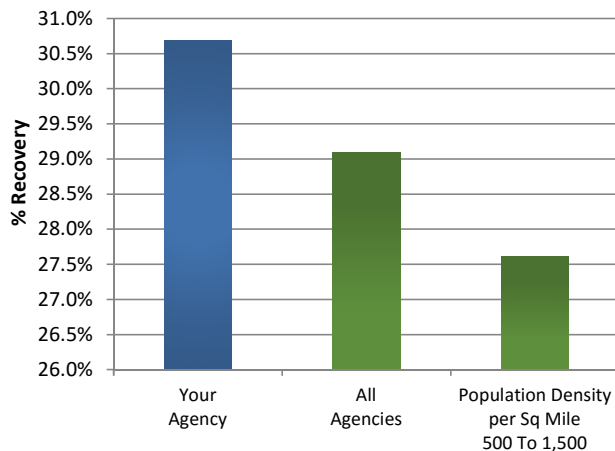
Acreage LOS should be used in conjunction with other needs assessment techniques to gauge a community’s need for additional parkland. For example a community may conclude that it is not necessary to acquire additional parkland after comparing its acreage LOS to other communities. However other needs assessment techniques such as surveys, focus group meetings, and population projections may indicate that residents’ needs are not being met, and additional parkland may be required.

Revenue per Capita



	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
Lower Quartile		\$6.73	\$7.27
Median	\$12.99	\$19.04	\$16.10
Upper Quartile		\$51.51	\$41.19

Revenue as a % of Operating Expenditures (Cost Recovery)



	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
Lower Quartile		14.0%	14.0%
Median	30.7%	29.1%	27.6%
Upper Quartile		49.6%	43.0%

Revenues (also known as “annual direct revenues”) include all of the monies generated directly from parks and recreation classes, programs, memberships, concessions, permits, rentals, and other non-tax sources. Revenues do not include funding from taxes, grants, foundations, bonds, assessments, or other indirect sources.

Two metrics that can be used to track revenues, and/or compare revenue generation to other agencies, are “revenue per capita” and “revenue as a percentage of total operating expenditures.” The first metric, revenue per capita, is calculated by dividing the total revenues generated by the agency by the population of the jurisdiction served by the agency. The second metric, revenue as a percentage of total operating expenditures (also known as “cost recovery”), is calculated by dividing the total revenues generated by the agency by the total operating expenditures of the agency.

In addition to using these metrics for revenue tracking and benchmarking, they can also be used to establish cost recovery policies and goals. There are no industry standards for cost recovery; for example, some communities have established different cost recovery policies for senior, adult, and youth programs, while others have established overall cost recovery goals as a percentage of operating expenses. NRPA Park Metrics (formerly PRORAGIS) can help agencies to determine reasonable and realistic cost recovery goals based on data from other agencies.

How much are you making?

Agency Effectiveness Ratios

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Operating expenditures per capita	\$42.34	\$77.32	\$72.63
2. Revenue per capita	\$12.99	\$19.04	\$16.10
3. Total revenue to total operating expenditures	30.7%	29.1%	27.6%
4. Total tax expenditures per capita	\$29.35	\$52.66	\$53.09
5. Park operating expenditures per acre of parkland	\$491	\$2,731	\$2,395
6. Operating expenditures per acre of parkland	\$2,047	\$8,056	\$7,169
7. Operating expenditures per acres of parks and non-park sites	\$2,010	\$6,561	\$5,227
8. Operating expenditures per FTE	\$77,107	\$93,748	\$88,853
9. FTE's per 10,000 population	5.5	7.3	7.2
10. Acres of parks per 1,000 residents	20.7	9.6	9.8
11. Number of residents per park	1,861	2,266	2,211
12. Number of acres per park	38.5	20.5	25.0
13. Number of participants per program	15	50	76
14. Ratio of fee programs to all programs	99.5	84.2	85.7
15. Ratio of building attendance to park attendance	10.7	50.0	50.8

Agency Operations: Operating Budget

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Agency's total annual operating expenditures			
<i>Number of Responses</i>		762	224
Lower Quartile		\$1,202,100	\$1,004,125
Median	\$788,033	\$3,500,694	\$2,686,140
Upper Quartile		\$9,446,368	\$6,850,749
2. Percentage of agency's total operating expenditures for the following categories:			
<i>Number of Responses</i>		274	84
Parks	24.0%	40.6%	42.4%
Recreation	76.0%	42.1%	39.3%
Other	0.0%	17.3%	18.3%
3. Percentage of agency's total operating expenditures for the following categories:			
<i>Number of Responses</i>		720	217
Personnel services	44.0%	55.1%	54.0%
Operating expenses	55.0%	37.1%	38.3%
Capital expense not in CIP	1.0%	5.7%	5.8%
Other	0.0%	2.2%	2.0%
4. Percentage of agency's total operating expenditures from the following sources:			
<i>Number of Responses</i>		645	193
General Fund Tax Support		58.7%	58.9%
Dedicated Levies		8.3%	8.4%
Earned/Generated Revenue		25.6%	25.2%
Other Dedicated Taxes		2.4%	3.3%
Sponsorships		0.8%	1.2%
Grants		1.6%	0.9%
Other		2.6%	2.2%
5. Agency's total annual non-tax revenues			
<i>Number of Responses</i>		663	199
Lower Quartile		\$225,000	\$175,810
Median	\$241,784	\$906,000	\$607,473
Upper Quartile		\$2,801,858	\$1,998,553

Capital Budget

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Agency's total capital budget for the next 5 years and total capital budget for the fiscal year:			
a. Capital budget for next 5 years			
<i>Number of Responses</i>		504	143
Lower Quartile		\$700,000	\$757,850
Median	\$2,231,000	\$3,000,000	\$3,400,000
Upper Quartile		\$10,455,650	\$11,809,884
b. Capital budget for the fiscal year			
<i>Number of Responses</i>		677	206
Lower Quartile		\$100,000	\$56,846
Median	\$36,000	\$550,000	\$422,193
Upper Quartile		\$2,284,450	\$1,934,640
2. Percentage of agency's current fiscal year's capital budget designated for the following purposes:			
<i>Number of Responses</i>		520	157
Renovation	100.0%	55.0%	53.3%
New Development	0.0%	30.0%	31.6%
Acquisition	0.0%	6.9%	6.0%
Other	0.0%	8.1%	9.1%
3. Dollar value of authorized general obligation bonds and revenue bonds authorized for the agency this year			
a. Value of general obligation bonds authorized			
<i>Number of Responses</i>		458	130
Lower Quartile		\$0	\$0
Median	\$0	\$0	\$0
Upper Quartile		\$357,500	\$226,271
b. Value of revenue bonds authorized			
<i>Number of Responses</i>		411	115
Lower Quartile		\$0	\$0
Median	\$0	\$0	\$0
Upper Quartile		\$0	\$0

Personnel

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Number of funded employees at your agency:			
a. Number of full-time employees			
<i>Number of Responses</i>		716	214
Lower Quartile		8	7
Median	5	20	20
Upper Quartile		55	52
b. Number of non-full-time employees			
<i>Number of Responses</i>		669	199
Lower Quartile		22	16
Median	41	65	50
Upper Quartile		200	150
c. Total annual hours worked by non-full-time employees			
<i>Number of Responses</i>		569	177
Lower Quartile		6,500	7,280
Median	10,858	27,009	25,000
Upper Quartile		88,600	65,418
d. Total number of full-time equivalent employees (FTEs)			
<i>Number of Responses</i>		705	211
Lower Quartile		12.7	12.1
Median	10.2	35.0	31.5
Upper Quartile		93.4	82.8
2. Percentage of total full-time equivalents (FTEs) involved in the following operational areas:			
<i>Number of Responses</i>		445	132
Administration	40.0%	16.7%	15.8%
Operations	10.0%	27.3%	28.4%
Maintenance	5.0%	31.1%	32.9%
Programmers	45.0%	21.3%	19.8%
Capital Development	0.0%	1.8%	1.5%
Other	0.0%	1.8%	1.6%
3. Number of volunteers and number of annual hours worked by the volunteers at the agency			
a. Number of volunteers			
<i>Number of Responses</i>		584	188
Lower Quartile		25	25
Median	64	125	125
Upper Quartile		524	400
b. Total hours worked by volunteers			
<i>Number of Responses</i>		577	181
Lower Quartile		560	400
Median	267	3,000	2,500
Upper Quartile		12,500	10,905
4. Percentage of agency's that have staff covered by collective bargaining (i.e., are union members)			
<i>Number of Responses</i>		731	215
Yes	X	33.9%	26.1%
No		66.1%	74.0%

Workload

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Number of individual parks or non-park sites the department/ agency maintains and/or has management responsibility over:			
a. Total number of parks			
<i>Number of Responses</i>		689	203
Lower Quartile		9.0	8.0
Median	10.0	19.0	15.0
Upper Quartile		38.0	30.5
b. Total park acres			
<i>Number of Responses</i>		666	197
Lower Quartile		150.0	137.0
Median	385.0	400.0	400.0
Upper Quartile		1,075.5	1,100.0
c. Total number of non-park sites			
<i>Number of Responses</i>		689	203
Lower Quartile		0.0	0.0
Median	1.0	2.0	3.0
Upper Quartile		10.0	10.0
d. Total acres of non-park sites			
<i>Number of Responses</i>		666	197
Lower Quartile		0.0	0.0
Median	7.0	10.0	15.0
Upper Quartile		97.8	100.0
Total number of parks + non-park sites			
<i>Number of Responses</i>		689	203
Lower Quartile		12.0	11.0
Median	11.0	25.0	24.0
Upper Quartile		55.0	43.0
Total acres of parks + non-park sites			
<i>Number of Responses</i>		666	197
Lower Quartile		180.0	178.0
Median	392.0	490.8	500.0
Upper Quartile		1,473.3	1,393.3
2. Number of acres of developed and undeveloped open space for which the agency has management responsibility or maintains:			
a. Developed			
<i>Number of Responses</i>		417	117
Lower Quartile		85.0	90.0
Median	218.0	250.0	200.0
Upper Quartile		700.0	500.0
b. Undeveloped			
<i>Number of Responses</i>		530	158
Lower Quartile		18.5	16.3
Median	167.0	117.5	125.0
Upper Quartile		500.0	500.0
3. Total number of trail miles managed or maintained by the agency			
<i>Number of Responses</i>		571	165
Lower Quartile		3.0	3.0
Median	30.9	10.0	7.6
Upper Quartile		29.7	28.7

Workload (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
4. Number of buildings and the square footage of the buildings operated by the agency:			
a. Number of operated buildings			
<i>Number of Responses</i>		563	164
Lower Quartile		3	2
Median	2	6	5
Upper Quartile		14	11
b. Square footage of operated buildings			
<i>Number of Responses</i>		447	133
Lower Quartile		17,369.0	13,460.0
Median	6,550.0	58,352.0	50,000.0
Upper Quartile		173,396.5	135,487.0
5. Number of programs the agency offers annually and the number of people (i.e., contacts) served by these programs:			
a. Total number of programs offered			
<i>Number of Responses</i>		476	137
Lower Quartile		38	25
Median	402	175	106
Upper Quartile		895	532
b. Number of fee based programs			
<i>Number of Responses</i>		462	135
Lower Quartile		20	16
Median	400	92	60
Upper Quartile		436	289
c. Total program contacts (estimate as necessary)			
<i>Number of Responses</i>		456	132
Lower Quartile		1,883	1,500
Median	6,000	10,000	7,538
Upper Quartile		47,424	40,112
6. Number of contacts (e.g. participants, users) of the agency's parks and facilities per year:			
a. Total building facility contacts			
<i>Number of Responses</i>		405	116
Lower Quartile		5,000	5,320
Median	27,375	44,000	28,688
Upper Quartile		235,000	207,868
b. Total park facility contacts			
<i>Number of Responses</i>		405	116
Lower Quartile		9,000	12,605
Median	255,000	75,000	67,500
Upper Quartile		326,226	251,250
c. Total facilities and parks contacts			
<i>Number of Responses</i>		405	116
Lower Quartile		26,500	26,750
Median	282,375	197,000	137,956
Upper Quartile		700,000	533,031

Agency Responsibilities

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Agency Responsibilities			
a. Budgetary responsibility for its administrative staff	X	76.9%	74.5%
b. Operate and maintain park sites	X	95.0%	96.5%
c. Operate and maintain indoor facilities	X	89.7%	89.4%
d. Operate, maintain, or contract golf courses		30.7%	22.9%
e. Operate, maintain, or contract campgrounds		15.1%	18.9%
f. Operate, maintain, or contract indoor swim facility		16.7%	11.9%
g. Operate, maintain, or contract water parks		34.4%	33.9%
h. Operate, maintain, or contract tennis center facilities	X	37.0%	33.0%
i. Operate, maintain, or contract tourism attractions		22.1%	20.3%
j. Operate, maintain, or contract other attractions or facilities		38.3%	36.6%
k. Provide recreation programming and services	X	92.7%	94.7%
l. Operate and maintain non-park sites	X	54.5%	57.3%
m. Operate, maintain, or manage trails, greenways, and/or blueways (TGB)	X	63.6%	64.8%
n. Include in its operating budget the funding for planning and development functions	X	51.1%	49.3%
o. Operate, maintain, or manage special purpose parks and open spaces	X	55.2%	55.5%
p. Manage major aquatic complex		40.9%	37.4%
q. Manage or maintain fairgrounds		5.4%	8.4%
r. Maintain, manage or lease indoor performing arts center		17.8%	12.3%
s. Administer or manage farmer's markets		17.2%	15.0%
t. Administer community gardens	X	39.7%	36.1%
u. Manage large performance outdoor amphitheatres		23.1%	24.7%
v. Administer or manage professional or college-type stadium/arena/racetrack		8.9%	9.3%
w. Administer or manage tournament/event quality indoor sports complexes		20.2%	18.9%
x. Administer or manage tournament/event quality outdoor sports complexes		53.4%	58.6%
y. Conduct major jurisdiction wide special events	X	72.2%	72.3%

Facilities

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Median jurisdiction population per facility or activity areas within facilities			
a. Recreation centers		27,591	26,437
b. Community centers		29,227	27,001
c. Senior centers		48,822	37,000
d. Teen centers		51,448	47,326
e. Fitness center		40,946	42,871
f. Gyms		28,856	29,819
g. Stadiums		77,129	40,089
h. Ice rink		30,642	31,000
i. Arena		57,300	36,000
j. Performance amphitheater		48,000	42,625
k. Indoor track		50,667	24,562
l. Nature centers		105,000	146,852

Facilities (continued)

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
2. Median jurisdiction population per outdoor facility			
a. Playgrounds	6,204	3,633	4,100
b. Totlots	6,204	12,195	12,332
c. Community gardens	18,612	31,000	32,600
d. Basketball courts	3,722	7,080	7,604
e. Multiuse courts -basketball, volleyball		15,250	12,330
f. Tennis courts (outdoor only)	3,722	4,375	5,213
g. Diamond fields: baseball - youth	4,653	6,453	5,722
h. Diamond fields: baseball - adult	9,306	19,226	15,500
i. Diamond fields: softball fields - youth		9,948	9,078
j. Diamond fields: softball fields - adult		12,468	11,195
k. Diamond fields: tee-ball		15,439	15,098
l. Dog park	18,612	42,500	37,108
m. Ice rink (outdoor only)		16,572	14,288
n. Swimming pools (outdoor only)		33,040	23,861
o. Rectangular fields: multi-purpose	2,659	8,500	7,868
p. Rectangular fields: cricket field		147,500	313,414
q. Rectangular fields: field hockey field		20,340	16,000
r. Rectangular fields: football field		26,250	20,398
s. Rectangular fields: lacrosse field		27,332	16,100
t. Rectangular fields: soccer field - adult	9,306	12,226	10,789
u. Rectangular fields: soccer field - youth	18,612	6,199	5,261
v. Overlay field		10,820	7,500
w. Multipurpose synthetic field		34,242	15,720
3. Median jurisdiction population per golf facility			
a. Driving range stations		23,500	23,926
b. Regulation 18-hole courses		73,699	67,000
c. Regulation 9-hole courses		124,405	48,542
d. Executive 9-hole courses		100,704	ISD
e. Executive 18-hole courses		167,908	ISD
f. Par 3; 18-hole courses		93,400	ISD
g. Par 3; 9-hole courses		111,379	89,639
4. Median jurisdiction population per swimming facility			
a. Indoor competitive swimming pools: 50 meters		83,000	141,950
b. Indoor competitive swimming pools: 25 meters		48,693	29,018
c. Other indoor competitive swimming pools		106,081	ISD
d. Indoor separated diving well		70,000	ISD
e. Total indoor competitive swimming pools		50,667	35,533
f. Leisure pool		51,981	38,336
g. Therapeutic pool		74,000	34,667

Activities

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Percentage of agencies offering the following activities:			
a. Health and wellness education	X	79.7%	75.6%
b. Safety training	X	69.4%	63.9%
c. Fitness enhancement classes	X	80.1%	75.1%
d. Team sports	X	86.1%	83.4%
e. Individual sports	X	57.2%	50.2%
f. Racquet sports	X	53.5%	44.4%
g. Martial arts	X	61.6%	56.6%
h. Aquatics		65.9%	58.1%
i. Golf	X	42.5%	36.1%
j. Social recreation events	X	69.7%	63.9%
k. Cultural crafts		50.9%	43.4%
l. Performing arts	X	61.3%	50.7%
m. Visual arts	X	60.8%	55.1%
n. Natural and cultural history activities	X	47.4%	42.0%
o. Themed special events	X	72.1%	68.8%
p. Trips and tours	X	64.6%	59.0%
2. Percentage of agencies offering the following Out-of-School Time (OST) activities:			
a. Summer camp	X	83.1%	76.7%
b. Before school programs		24.6%	22.0%
c. After school programs		52.4%	45.7%
d. Preschool		35.5%	28.1%
e. Full daycare		9.3%	7.8%
f. Specific teen programs	X	62.1%	60.0%
g. Specific senior programs	X	76.3%	71.1%
h. Programs for people with disabilities		58.8%	52.1%

Jurisdiction Information

	Your Agency	All Agencies	Population Density per Sq Mile 500 To 1,500
1. Agency/department's jurisdiction type			
<i>Number of Responses</i>		924	261
Borough		0.2%	0.0%
Village		2.0%	0.8%
City	X	51.1%	49.4%
Town		13.2%	18.8%
Township		3.6%	5.4%
County		13.9%	13.0%
State		1.1%	0.4%
Special District		10.5%	8.1%
Regional/Metro Authority		0.7%	1.2%
Independent District/Authority		1.7%	0.8%
School District		0.7%	0.4%
Military Department		0.2%	0.0%
Tribal Lands/Reservation		0.0%	0.0%
Other		1.3%	1.9%
2. Country			
<i>Number of Responses</i>		924	261
United States	X	99.6%	99.6%
Canada		0.3%	0.4%
Mexico		0.1%	0.0%
Other		0.0%	0.0%
3. Jurisdiction's total annual operating and capital budget			
a. Jurisdiction annual total operating budget			
<i>Number of Responses</i>		837	248
Lower Quartile		\$2,408,940	\$1,994,721
Median	\$21,153,145	\$12,814,400	\$10,719,662
Upper Quartile		\$56,300,000	\$46,052,668
b. Jurisdiction annual capital budget			
<i>Number of Responses</i>		787	234
Lower Quartile		\$300,000	\$250,000
Median	\$2,740,793	\$1,700,000	\$1,516,208
Upper Quartile		\$10,387,910	\$9,322,242
4. Square mileage and population of the incorporated jurisdiction the agency serves			
a. Square mileage of incorporated jurisdiction			
<i>Number of Responses</i>		873	261
Lower Quartile		12.0	15.7
Median	16.6	25.9	30.0
Upper Quartile		81.4	76.0
b. Population of jurisdiction			
<i>Number of Responses</i>		877	261
Lower Quartile		19,324	15,000
Median	18,612	40,100	30,170
Upper Quartile		102,448	77,500



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